



## INTEGRATION JOINT BOARD

<b>Date of Meeting</b>	21 January 2020
<b>Report Title</b>	Update on the Alcohol and Drug Partnership Delivery Plan and Investment
<b>Report Number</b>	<i>HSCP.19.087</i>
<b>Lead Officer</b>	Sandra Macleod, Chief Officer
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<b>Consultation Checklist Completed</b>	Yes
<b>Directions Required</b>	No
<b>Appendices</b>	<i>a. ADP Progress Monitoring</i>

### 1. Purpose of the Report

- 1.1. This report provides an update for the Integration Joint Board (IJB) on the progress in taking forward the Alcohol and Drug Partnership delivery plan and investments, as agreed at the IJB of 11 December 2018.

### 2. Recommendations

- 2.1. It is recommended that the Integration Joint Board:
- a) Note this report and continue to support and monitor progress
  - b) Endorse the action to undertake a whole system approach to alcohol and drug issues across the Aberdeen City Health and Social Care Partnership (ACHSCP) and in conjunction with Aberdeen City Council (ACC) and NHS Grampian (NHSG).

### 3. Summary of Key Information

- 3.1. At the end of August 2018 the Scottish Government gave Alcohol and Drug Partnerships (ADPs) across Scotland additional recurring funding as part of



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its Programme for Government. For Aberdeen City that equated to £666,404 per year.

- 3.2. The ADP has developed a framework for investment based on Scottish Government priorities and local performance. The IJB is accountable for the governance of this investment. This was ratified by the IJB on 11 December 2018. This report highlights progress to date on taking forward the ADP agenda.
- 3.3 The Scottish Government published its national drug and alcohol strategy in November 2018: [Rights, Respect, Recovery](#) which allowed us to ensure strategic fit with developing priorities.

During this period the ADP also:

- 1) Renewed its role and remit in conjunction with members,
  - 2) Became an Outcome Improvement Group of Community Planning Aberdeen. Work was undertaken to ensure that alcohol and drugs were fully represented within the Local Outcome Improvement Plan (LOIP) and that shared improvements between Community Justice and Integrated Children's Service Board were established,
  - 3) Established and prioritised 13 improvement aims within the LOIP based on local need with an overall stretch aim to reduce the "Rate of harmful levels of alcohol consumption by 4% and reduce the number of drug related deaths below the average by 2026"
  - 4) The ADP established it's delivery framework within five work streams to incorporate the improvement aims, national priorities from Rights, Respect and Recovery and "single system" objectives such as service development and improvement,
  - 5) Developed business cases to support investment in the Programme for Government investment.
- 3.4 In September 2019 the IJB approved the business case to allow investment to be progressed and directions to ACC and NHSG to be made accordingly.
  - 3.5 In the 3 months since IJB approval in (September 2019 to December 2019) progress has been made in terms of developing job roles, recruitment processes and more detailed project development work. Funding has also been made available to the three localities (North, Central and South)



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- 3.6 A facilitated session was provided to the ACHSCP Leadership team regarding the ADP delivery Plan and potential Prevention and / or Efficiency work that leaders could undertake across the system to further the objectives and reduce impact on health and social care systems.
- 3.7 With the support of the Chief Officer of ACHSCP, Chief Executive of ACC and the Director of Public Health NHSG the ADP will become an early adopter of a Whole System Approach as part of Public Health Scotland reform programme. This will seek to activate public health capacity and ADP objectives across the ACHSCP.
- 3.8 To help mitigate against issues in relation to accrued underspend further work has been undertaken to progress investment of some of the underspends with resources being allocated to communications, staff training, police operations, staff taking on evening and weekend work with rough sleepers / street beggars / homeless services / street prostitution.
- 3.9 An event is planned in conjunction with Aberdeen Council of Voluntary Organisations (ACVO) to bring together the third sector to raise awareness of resources available to localities. To further support investment in localities the ADP resource will be aligned to use processes in place to support the Health Improvement Fund (HIF) and to support public health staff undertake “tests of change” to support ADP objectives in conjunction with Local Engagement Groups and Community Planning partners.
- 3.10 The ADP membership has representatives of:
- Police Scotland,
  - Scottish Prison Service,
  - Aberdeen City Council (including Elected Members),
  - NHS Grampian Public Health,
  - Aberdeen City Health and Social Care Partnership,
  - Scottish Fire and Rescue Service,
  - Aberdeen’s 3<sup>rd</sup> Sector Interface (ACVO),
  - Civic Forum,
  - Aberdeen In Recovery (people with lived experience of addictions).
- 3.11 The ADP Delivery Plan has been discussed at the Chief Officers Group (COG), ACHSCP Leadership Team and an input to ACC Extended Corporate Management Team (ECMT) is planned for 13 February 2020.



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- 3.12 An engagement event is being planned between the ADP and ACVO for February 2020 with the aim of creating opportunities for the third sector to engage in delivering ADP objectives in line with locality requirements.

### 4. Implications for IJB

- 4.1. Equalities  
There are no direct equality implications.
- 4.2 Fairer Scotland Duty  
There are no direct Fairer Scotland Duty implications.
- 4.3 Financial  
There is a risk that with Scottish Government scrutiny funds and slow progress in the resource being utilised that funds are not made available for investment in this strategy and the benefits for the City are not realised.
- 4.4 Workforce  
There are no direct Workforce implications.
- 4.5 Legal  
There are no direct Legal implications.

### 5 Links to ACHSCP Strategic Plan

- 5.1 The Scottish Government expect to see alcohol and drugs as an identifiable section within the ACHSCP Strategic Plan. This plan, the ADP Delivery Plan and priorities within the Community Planning Partnership should all be corporate and work is being undertaken to ensure this. The ACHSCP Plan references supporting the work of the ADP.

### 6 Management of Risk

#### 6.1 Identified risks(s)

There is a risk that with Scottish Government scrutiny funds and slow progress in the resource being utilised that funds are not made available for investment in this strategy and the benefits for the City are not realised. This could lead to reputational risk, failure to deliver on identified improvements to the health and wellbeing of the population.



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### 6.2 Link to risks on strategic or operational risk register:

The above risk is not currently on the risk register

### 6.3 How might the content of this report impact or mitigate these risks:

To mitigate the risk continued financial scrutiny is required, additional system support is required from HSCP, NHS Grampian and Aberdeen City Council to ensure alcohol and drug issues are recognised, actions embedded across the system and leadership is provided in support of the ADP.

Given the above this is a medium risk.

Approvals	
	Sandra Macleod (Chief Officer)
	Alex Stephen (Chief Finance Officer)